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## Impact Report

## Droplets thinks Cobol is more than a drop in the RIA ocean

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**Droplets** started off as a RIA vendor well before the term Ajax came into vogue. After early customer relationships with the military, the company switched to deploying its thin-client, low-bandwidth technology toward modernizing Cobol applications. Most of the company's business today comes from customers of **Micro Focus**, a large Cobol vendor. Given the amount of Cobol code still being used in enterprise software, Droplets will likely not have problems having a steady revenue stream. However, expanding partnerships beyond Micro Focus would probably be a wise choice.

**The 451 Take**

There certainly appears to be more than enough space in the world of Cobol ADIS applications for Droplets. But the company may be concentrating on its Micro Focus relationship to the extent of putting all its eggs in one basket. Additionally, by so bucking technological and market trends in the dynamic RIA market, Droplets may be painting itself into a corner. But even if the company is content in staying its size and with its volume of its current business, it would be well advised to find more partners independently and get back in touch with its erstwhile military customer base.

**Context**

Droplets has been covered before by The 451 Group as a RIA vendor that makes a platform that brings together the uncommon duo of Cobol and RIA. The company was originally founded in 2000 as a Java RIA toolkit vendor and it acquired customers in the military and defense contractor industries. After the Iraq war began, the company began to face pricing pressures because of shifting budgets. It began to concentrate on what it saw as an underserved niche: legacy applications that could use its product to be modernized. It partnered with Micro Focus, a Cobol framework vendor to bring RIA to Cobol applications.

The company has nine employees, seven of whom are technical staff, and is headquartered in the Dallas area.

**Products**

Droplets' flagship product is the Droplets User Interface Server, which pursues a thin-client architectural approach to RIAs. The server has bandwidth optimizations that make it appropriate in bandwidth-impooverished situations such as mobile applications.

Droplets' primary focus for Cobol modernization using RIA front ends are so-called ADIS (accept/display interface system) applications. The company claims that there are far more of these applications in use than it would seem from the age of the technologies. For instance, some of the applications used to verify driver records in highway patrol cars are ADIS applications. Droplets makes an Adapter and an API to modernize these applications. The company said integrating the Adapter into an ADIS application requires no code changes and it can thus be deployed immediately. Deeper user interface modernizations can be performed using the Droplets API, which provides a more comprehensive set of user interface widgets.

The Droplets runtime is Java-based, and can successfully run Java code in addition to Cobol. The latest release of the product, version 3.0, is slated to come out in November 2007. Droplets has added a visual designer for designing screen layouts in the Eclipse IDE. Efforts are ongoing to add similar functionality to the Visual Studio IDE as well. Droplets said most customers start out by linking against its ADIS adapter for quick changes, and then move on to the more complete API if a deeper renovation is needed.

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### Strategy

Droplets has about 26 customers, with about 90% of its revenue coming from indirect sales to customers of partners such as Micro Focus. Deal sizes range from \$50,000 to \$250,000. About half of the company's revenue comes from Asia, where it has direct customer relationships with **Samsung** and **Hanssem**, South Korea's largest furniture distributor. Samsung uses Droplets products in its factory floor control systems, materials management and IT asset management systems for its plasma display and semiconductor manufacturing facilities, as well as in its credit card and insurance businesses. The other half of the company's revenue is split evenly between North America and Europe.

Droplets was awarded a patent for its RIA-related technology in February 2004, right about the time public interest in RIAs was beginning to spike due to Ajax. Droplets chose not to compete in a market that quickly saw several new entrants, and instead focused on leveraging its intellectual property and the opportunity in outfitting legacy applications with RIA user interfaces. In the near-term, the company plans to stick with the Micro Focus relationship because it has little head-to-head competition standing between itself and up to 2,500 of Micro Focus' large client base, which Micro Focus says numbers 15,000 worldwide. Droplets filed a lawsuit against **Adobe** in July 2006, alleging infringing intellectual property in Adobe's Flex RIA platform; the lawsuit is ongoing.

Although Droplets said it is in a desirable position with its Micro Focus partnership, it is looking to expand its international operations and possibly revive its relationship with the military and defense contractor verticals. Droplets said it would be open to forging relationships with systems integrators. We think that, as with other 'boutique' RIA vendors including Curl, the company's best bet to acquiring business outside its Micro Focus relationship is to build and maintain a developer community. Given the company's current size and deal flow though, that is probably easier said than done.

### Competition

Droplets competes with **Veryant**, an Italian firm whose isCobol product fits an Ajax interface on ADIS-style Cobol applications. Other notable RIA vendors in the enterprise, and contemporaries of Droplets, are **Curl Inc** and **Altio**. Curl uses a client-side runtime with the Curl programming language to render applications aimed at processing large enterprise datasets. Curl too derives most of its revenue from Asia and is owned by **Sumitomo**, a Japanese systems integrator. Altio's AltioLive uses a server-side approach like Droplets does, but is targeted at Java EE applications. Another enterprise RIA vendor whose messaging has been around integrating with legacy server systems is **Nexaweb Technologies**. The company also views Ajax toolkits from the likes of **Backbase** and Adobe's Flex as competing products.

**CA Inc** offers its Legacy Renewal Solution along with its AllFusion Gen product, which handles Cobol-to-J2EE and Web services conversion. Because of natural architectural parallels between Web services and RIAs, large vendors with offerings that integrate Cobol into service-oriented architectures (SOAs), such as **BluePhoenix Solutions** and **Liant Software** can easily compete by adding a RIA front end.

### SWOT analysis

#### Strengths

Droplets' thin-client, low-bandwidth approach opens up several usage scenarios for enterprise RIA, which may not be possible with chattier Ajax RIAs that don't scale as well.

#### Opportunities

Droplets has little competition standing between itself and Micro Focus' vast client base.

#### Weaknesses

Although the legacy application segment might be underserved by RIA technology, Droplets' offerings are highly targeted to one platform and one kind of application on that platform. Direct sales are also a very low percentage of its revenue.

#### Threats

It's relatively easy to front-end a Web services or SOA back end with a RIA. Several large vendors help integrate Cobol into SOAs. If end users modernizing legacy systems go with SOA directly, will anyone miss Droplets?

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